



# Insect Farming Solutions

## High-Level Feasibility Study

Submitted to:

The Ministry of Digital Economy and Entrepreneurship

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A National Entrepreneurship Policy Project



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# Table of Contents

Table of Tables .....	2
Table of Figures .....	2
Executive Summary .....	3
1. Introduction .....	3
2. Market Analysis .....	4
3. Business Model.....	5
4. Technical Analysis.....	8
5. Financial Analysis.....	10
5.1 Financial Study Assumptions .....	10
5.2 Financial Study: .....	11
5.2.1 Projected Working Capital .....	11
5.2.2 Project Initial Cost.....	12
5.2.3 Projected Income Statement.....	12
5.2.4 Projected Free Cash Flow Statement.....	13
5.3 Sensitivity Analysis.....	14
6. Integration with Other Sectors.....	15
7. Entrepreneur Persona .....	15
8. Stakeholders .....	16
9. Risk Assessment & Mitigation .....	16
10. Conclusion.....	17

## Table of Tables

Table 1: Revenue projection .....	7
Table 2: Cost of Goods Sold – Five Year Projection .....	9
Table 3: Manpower recruitment plan – five-year projection.....	9
Table 4: Manpower total cost – five-year projection.....	9
Table 5: Operational Expenditures – five-year projection .....	10
Table 6: Capital Expenditures Cost – five-year projection .....	10
Table 7: Working capital projection (JOD) .....	12
Table 8: Initial Cost Summary (JOD) .....	12
Table 9: Projected Income Statement (JOD) .....	12
Table 10: Free Cash Flow (FCF) Projection (JOD).....	14
Table 11: Sensitivity analysis outcomes .....	14

## Table of Figures

Figure 1: Product Mix by Quantity .....	7
Figure 2: Product Mix by Revenue.....	8
Figure 3: Gross vs Net Profit Margin .....	13
Figure 4: Return on Investment.....	13

# Executive Summary

This high-level feasibility study explores the strategic, technical, and financial viability of a startup focused on developing insect farming solutions.

It is set to support Jordan's agricultural sector by converting agricultural residues and organic waste into insect protein for animal feed and organic fertilizers. By employing sustainable insect farming techniques with native species, the startup tackles two key issues: sourcing sustainable animal feed and managing organic waste.

Jordan's agriculture faces significant challenges, including water scarcity and reliance on imports. The proposed solution aligns with national strategies promoting sustainable practices and resource efficiency. The global insect protein market is growing rapidly, driven by the demand for sustainable protein and environmental awareness.

The company's scalable business model uses modular insect farming units adaptable to various agricultural settings. Integration with urban and rural waste management ensures broader coverage, with potential expansion into the MENA region. Offerings include insect protein for animal feed, organic fertilizers, and consultancy for waste-to-value projects.

Advanced technologies ensure efficient production and high-quality outputs, featuring automated harvesting and precise nutrient management. The startup's approach and ongoing R&D efforts focus on optimizing breeding environments and developing new products.

Financial projections indicate growth and profitability, with increasing revenues over the first five years. Operations contribute to environmental sustainability by reducing waste and supporting a circular economy. The feasibility study reveals strong financial indicators, highlighting the project's viability.

## I. Introduction

Insect farming solutions is a startup focused on enhancing the agricultural sector in Jordan by transforming agricultural residues and organic waste into high-value insect protein for animal feed and organic fertilizers. Utilizing native insect species that thrive in Jordan's climate, the startup employs modern, sustainable insect farming techniques to create nutrient-rich products.

This project addresses two critical issues in Jordan: the need for sustainable sources of animal feed and organic fertilizers, and the management of agricultural and organic waste. The traditional animal feed industry relies heavily on imported and often environmentally taxing sources, while chemical fertilizers contribute to soil degradation and pollution. By offering locally produced, eco-friendly alternatives, insect farming enhances food security and promotes environmental sustainability.

The startup leverages insect farming technologies to ensure efficient production processes and high-quality outputs. The startup's approach includes optimized breeding environments, precise nutrient management, and automated harvesting systems. These technologies not only increase productivity but also minimize the ecological footprint of production.

The business model is scalable. Modular insect farming units can be deployed across various agricultural landscapes, from small urban farms to large rural operations. The integration into urban and rural waste management strategies allows for extensive geographical coverage. As demand grows, additional units can be added seamlessly, ensuring a flexible and scalable operation. The potential for regional expansion into the MENA area, which faces similar challenges with waste management and feed scarcity, further underscores the scalability of the business.

## 2. Market Analysis

Jordan's agricultural sector, though relatively small, is crucial for food security and rural employment. The country faces significant challenges, including water scarcity, land degradation, and a high dependence on imported agricultural inputs. The government's National Strategy for Agricultural Development emphasizes sustainable agricultural practices and the efficient use of resources to address these challenges. The global insect protein market is projected to reach USD 8 billion by 2030, growing at a CAGR of 24.4% from 2021. This growth is driven by the increasing demand for sustainable protein sources and the rising awareness of environmental issues associated with traditional animal feed production<sup>123</sup>.

In 2021, fertilizer consumption in Jordan was 138.9 kilograms per hectare, reflecting a consistent increase over the years. Additionally, according to the Ministry of Agriculture's latest report in 2022, Jordan has 91,500 cows, 4,354,000 sheep, and 1,530,000 chickens, and 11,000 camels. These numbers underscore the need for high-quality sustainable animal feed that insect protein can fulfil. Together, the rising consumption fertilizer consumption and the growth of livestock population present a market for eco-friendly products.

Jordan's local market for animal feed is growing, driven by the rising demand for sustainable protein sources due to the high cost and environmental impact of traditional feed ingredients. The organic farming sector is also expanding as farmers strive to improve soil health and meet consumer demand for organic product. Similarly, the MENA region faces challenges with waste management and feed scarcity, presenting a potential market for insect farming products and solutions.

The target audience is diverse, including animal feed manufacturers producing feed for livestock, poultry, aquaculture, who seek sustainable and cost-effective protein sources. Organic farmers are also another target audience, looking for fertilizers that enhance soil health and reduce reliance on chemical inputs. Additionally, waste management agencies involved in waste collection and processing are interested in sustainable waste-to-value solutions. Finally environmental sustainability advocates, both groups and individuals, who

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<sup>1</sup> Jordan Ministry of Agriculture. (2020). "National Strategy for Agricultural Development 2020-2030."

<sup>2</sup> FAO. (2021). "Jordan at a glance: Agriculture."

<sup>3</sup> Allied Market Research. (2021). "Insect Protein Market by Product Type, Application, and Region: Global Opportunity Analysis and Industry Forecast, 2021-2030."

promote sustainable agricultural practices and waste management, for a part of the target market.

In Europe, companies like Protix and Ynsect have successfully commercialized insect-based products, demonstrating the viability and scalability of insect farming for animal feed and fertilizers<sup>45</sup>. In the United States, Innovafeed has established itself as a leader in the insect protein industry, leveraging technology to produce high-quality insect protein for various applications<sup>6</sup>.

### 3. Business Model

As part of the business model, the company offers a range of products and services. It produces high-quality, protein-rich insect meal suitable for animal feed, aiming to replace traditional, less sustainable protein sources in livestock, poultry, and aquaculture diets. Additionally, utilizing the residual biomass from insect farming, the company creates organic fertilizers that enhance soil health and productivity, particularly valuable for organic farmers seeking sustainable soil amendments. It also provides consultancy services on waste-to-value projects, assisting other business and municipalities in developing organic waste management systems using insect farming techniques.

Insect farming systems requires advanced technology and equipment to ensure efficient and high-quality production. The breeding and rearing units are designed to improve growth conditions for native insect species, maintaining precise temperature, humidity, and light to ensure optimal breeding and maturation rates. Automated harvesting systems are proposed to efficiently collect mature insects, reducing labour costs and increasing productivity while ensuring that insects are harvested at their nutritional peak. Nutrient management systems feed the insects using organic waste and agricultural residues, providing a cost-effective feed source and contributing to sustainable waste management. Once harvested, insects are processed in facilities equipped with drying, grinding, and packaging equipment to produce high-quality protein powders and organic fertilizers, maximizing the value of the end products.

Insect farming needs continuous research and development efforts. The company should invest in improving insect farming techniques and developing new products, exploring the potential of different insect species, optimizing breeding and rearing conditions, and enhancing processing methods. Collaborations with universities and research institutions play a crucial role in conducting scientific research on the nutritional benefits and environmental impact of insect-based products. These partnerships help validate the efficacy of products and support marketing efforts.

Scalability is a key feature of the business model. The insect farming units are proposed to be modular, allowing for easy expansion as demand grows. Additional units can be added into

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<sup>4</sup> Protix. (2020). "Annual Report."

<sup>5</sup> Ynsect. (2021). "Sustainability and Innovation in Insect Farming."

<sup>6</sup> Innovafeed. (2021). "Company Overview and Technological Advancements."

the existing structure, ensuring a flexible and scalable operation. By integrating with existing waste management establishments, operations can scale across urban and rural areas.

Sustainability is at the core of operations. The start-up's activities contribute to reducing waste and promoting sustainable agriculture by converting organic waste into products, supporting a circular economy model that minimizes environmental impact. The use of insect farming techniques ensures efficient use of resources, including waste, feed, and energy<sup>7 8 9</sup>.

The revenue projection for the first five years present an increase in sales quantities and revenues across the three main services.

- **Insect Protein Sales:** The primary revenue source is from selling insect protein meal. Starting at JOD 10,000 in Year 1 and growing to JOD 140,000 by Year 5, this growth reflects the increasing demand for sustainable animal feed solutions.
- **Organic Fertilizer Sales:** Additional revenue is generated from selling organic fertilizers, starting at JOD 2,000 in Year 1 and increasing to JOD 8,000 by Year 5. This reflects the growing adoption of organic farming practices.
- **Waste Processing Services:** Revenue is also generated from providing waste processing services, starting at JOD 1,000 in Year 1 and growing to JOD 3,000 by Year 5. This service helps municipalities and businesses manage their organic waste sustainably.

Total revenues are expected to increase significantly from JOD 13,000 in Year 1 to JOD 151,000 by Year 5. This growth is driven by the expanding market for sustainable animal feed and fertilizers, as well as the increasing recognition of the benefits of waste-to-value solutions.

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<sup>7</sup> Journal of Insects as Food and Feed. (2021). "Advancements in Insect Farming Technology."

<sup>8</sup> International Journal of Agricultural Sustainability. (2021). "Sustainable Practices in Insect-Based Agriculture."

<sup>9</sup> University of Jordan. (2021). "Collaborative Research in Sustainable Agriculture and Waste Management."

Itemized revenues and total annual revenues are presented in the table below:

Table 1: Revenue projection

Description / Year	1	2	3	4	5
Insect Protein Sales (tons)	5	10	25	50	70
Insect Protein (JOD per ton)	2,000	2,000	2,000	2,000	2,000
<b>Subtotal Insect Protein (JOD)</b>	10,000	20,000	50,000	100,000	140,000
Organic Fertilizer Sales (unit)	10	10	20	30	40
Organic Fertilizer (JOD per unit)	200	200	200	200	200
<b>Subtotal Organic Fertilizer (JOD)</b>	2,000	2,000	4,000	6,000	8,000
Waste Processing (unit)	20	30	40	50	60
Waste Processing (JOD per unit)	50	50	50	50	50
<b>Subtotal Waste Processing (JOD)</b>	1,000	1,500	2,000	2,500	3,000
<b>Total Revenues (JOD)</b>	13,000	23,500	56,000	108,500	151,000

Overall, JoBug’s revenue mix is reliant on high-volume Insect Protein sales, there is an opportunity to further develop and market the Organic Fertilizer and Waste Processing offerings.

JoBug’s business model is designed to leverage sustainable practices and advanced technologies to create a profitable and scalable operation. By focusing on high-value products and integrating with existing waste management systems, JoBug can achieve significant growth and contribute to environmental sustainability.

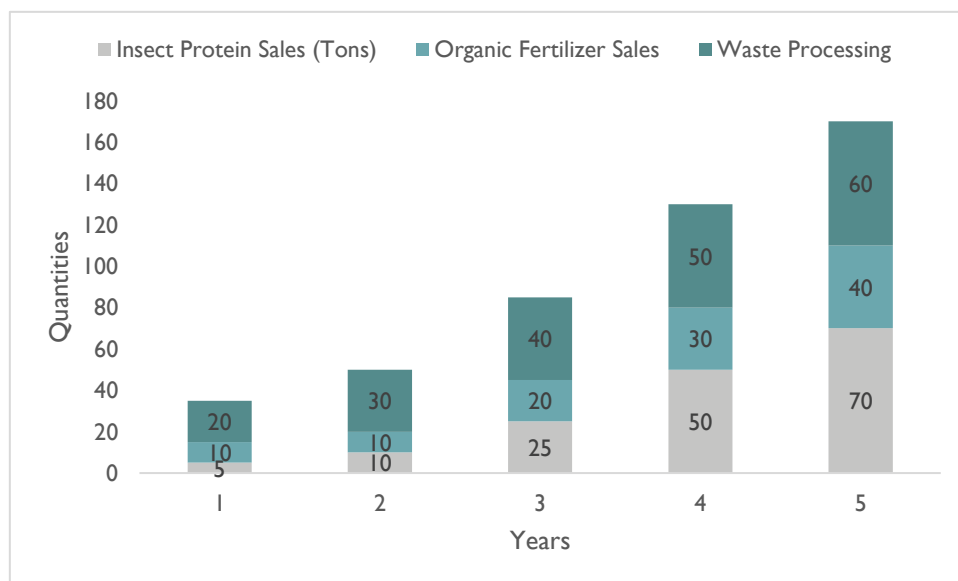


Figure 1: Product Mix by Quantity



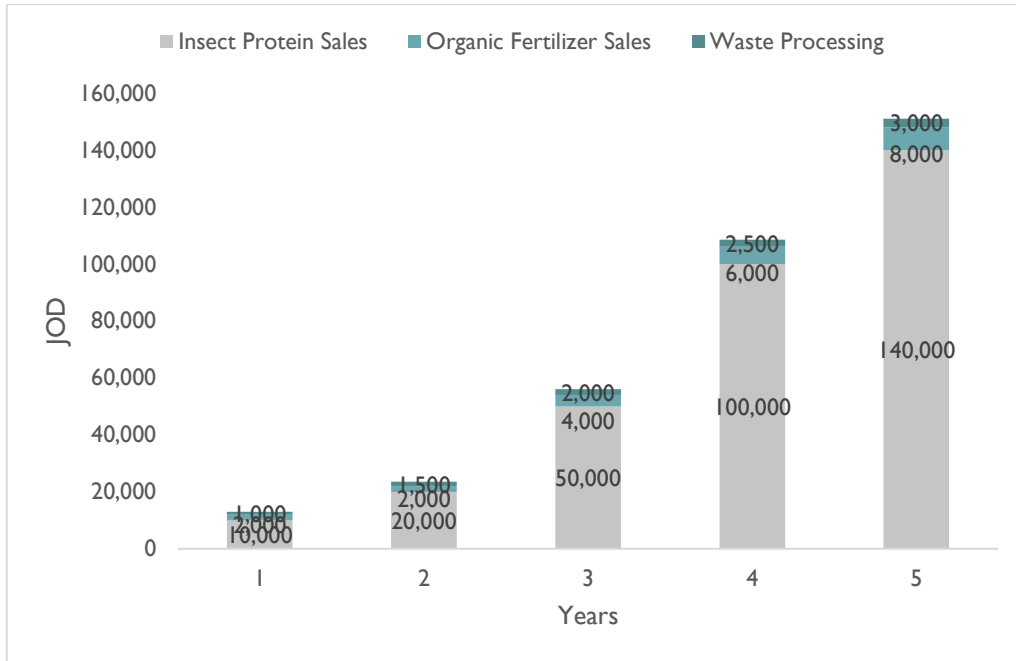


Figure 2: Product Mix by Revenue

## 4. Technical Analysis

The cost of goods sold (COGS) for each of the services are aligned with the project demand and are structured as follows:

1. **Insect Protein:** The costs associated with producing insect protein include breeding, rearing, and processing expenses. Starting at JOD 3,500 in Year 1 and increasing to JOD 49,000 by Year 5, these costs reflect the scale of operations and the efficiency improvements over time.
2. **Organic Fertilizer:** The production costs for organic fertilizers involve processing residual biomass from insect farming. These costs start at JOD 800 in Year 1 and rise to JOD 3,200 by Year 5.
3. **Waste Processing:** The costs for waste processing services, including collection and transportation of organic waste, start at JOD 200 in Year 1 and increase to JOD 600 by Year 5.

Total COGS are projected to grow from JOD 4,500 in Year 1 to JOD 52,800 by Year 5. This increase aligns with the expansion of operations and the scaling of production processes.

The following table provides the five-year projection for the COGS associated with projected JoBug sales:

Table 2: Cost of Goods Sold – Five Year Projection

Description / Year	1	2	3	4	5
Insect Protein (unit)	5	10	25	50	70
Insect Protein (JOD per unit)	700	700	700	700	700
<b>Subtotal Insect Protein Sales (JOD)</b>	<b>3,500</b>	<b>7,000</b>	<b>17,500</b>	<b>35,000</b>	<b>49,000</b>
Organic Fertilizer (unit)	10	10	20	30	40
Organic Fertilizer (JOD per unit)	80	80	80	80	80
<b>Subtotal Organic Fertilizer Sales (JOD)</b>	<b>800</b>	<b>800</b>	<b>1,600</b>	<b>2,400</b>	<b>3,200</b>
Waste Processing (unit)	20	30	40	50	60
Waste Processing (JOD per unit)	10	10	10	10	10
<b>Subtotal Waste Processing (JOD)</b>	<b>200</b>	<b>300</b>	<b>400</b>	<b>500</b>	<b>600</b>
<b>Total COGS (JOD)</b>	<b>4,500</b>	<b>8,100</b>	<b>19,500</b>	<b>37,900</b>	<b>52,800</b>

The team at JoBug consists of 3 members in Year 1. The Founder and CEO oversees operations and strategic direction as well as sales. The Agricultural Scientist (Entomologist) will focus on research on insect species and optimizing farming conditions. The Waste Processing Engineer will manage the collection and processing of organic waste. An Operations Manager will be added in Year 2 to handle daily operations and ensure efficiency.

Table 3: Manpower recruitment plan – five-year projection

Title / Year	1	2	3	4	5
Founder/CEO	1	1	1	1	1
Agricultural Scientist (Entomologist)	1	1	1	1	2
Waste Processing Engineer	1	1	1	1	2
Operations Manager	0	1	1	1	1

The annual salaries and related HR costs are provided in the table below. Social security contributions were computed at 14.25% of the gross salary, following the guidelines set by the Social Security Corporation.

Table 4: Manpower total cost – five-year projection

Title / Year	1	2	3	4	5
Founder/CEO (Oversees operations, strategic direction)	14,000	14,700	15,435	16,207	17,017
Agricultural Scientist (Entomologist)	8,400	8,820	9,261	9,724	20,421
Waste Processing Engineer	7,000	7,350	7,718	8,103	17,017
Operations Manager	-	7,350	7,718	8,103	8,509
<b>Total HR Salaries</b>	<b>29,400</b>	<b>38,220</b>	<b>40,131</b>	<b>42,138</b>	<b>62,963</b>
<b>Social Security Cost</b>	<b>4,190</b>	<b>5,446</b>	<b>5,719</b>	<b>6,005</b>	<b>8,972</b>
<b>Health Insurance Cost</b>	<b>900</b>	<b>1,200</b>	<b>1,200</b>	<b>1,200</b>	<b>1,800</b>
<b>Total HR Cost</b>	<b>34,490</b>	<b>44,866</b>	<b>47,050</b>	<b>49,342</b>	<b>73,735</b>

The operational expenditure (OpEx) listed below can be categorized into administration, utilities, marketing, and research and development. Operational expenditures grow from JOD 43,790 in year 1 up to JOD 88,281 in Year 5.

The table also includes the total manpower costs.

Table 5: Operational Expenditures – five-year projection

Description / Year	1	2	3	4	5
Electricity	300	300	300	300	300
Water	30	30	30	30	30
Rent	3,000	3,000	3,000	3,000	3,000
Fuel	30	30	30	30	30
Maintenance	100	100	100	100	100
Telecommunication	100	100	100	100	100
Website Charges	10	10	10	10	10
Advertising	100	100	100	100	100
Cleaning Material & Consumables	50	50	50	50	50
Research & Development	1,000	1,000	1,000	2,000	2,000
Legal & Accounting Fees	600	600	600	800	800
<b>Sub-total OpEx</b>	<b>39,810</b>	<b>50,186</b>	<b>52,370</b>	<b>55,862</b>	<b>80,255</b>
Other Costs	3,981	5,019	5,237	5,586	8,026
<b>Total OpEx</b>	<b>43,790</b>	<b>55,205</b>	<b>57,607</b>	<b>61,448</b>	<b>88,281</b>

The capital expenditures (CapEx) for JoBug include an initial investment of JOD 20,000 in Year 0 for setting up facilities and purchasing equipment, with additional investments planned for scaling operations in the following years. In Year 1, there is a further investment of JOD 10,000 for collection and transportation equipment, followed by another investment in Year 2 for establishing an efficient system for collecting and transporting organic waste.

Table 6: Capital Expenditures Cost – five-year projection

Description / Year	0	1	2	3	4	5
Facility Setup & Equipment	10,000			5,000		
Waste Processing Equipment	10,000		10,000			
Collection & Transportation		10,000				
<b>Total CapEx</b>	<b>20,000</b>	<b>10,000</b>	<b>10,000</b>	<b>5,000</b>		

## 5. Financial Analysis

### 5.1 Financial Study Assumptions

The feasibility study is based on the following key assumptions:

**Discount Rate:** The study employs a conservative discount rate of 14%, reflecting a cautious approach to valuation.

**Financing Structure:** The project is entirely financed by equity. This conservative approach avoids the financial leverage and thus underestimates project value, given the lower cost of debt compared to equity.

**Terminal Value:** The project assumes a zero-terminal value at the end of year five, aligning with the study's conservative outlook.

**Cash Flow Projection:** Cash flows beyond year five are excluded from the analysis, focusing on the initial project phase.

**Tax Rate:** The assumed tax rate of 0% complies with Jordan's income tax law.

**Depreciation Rate:** Capital expenditure (CapEx) is depreciated at an annual rate of 20%. Any deviation from this rate may impact projected profitability but not project feasibility, as depreciation is a non-cash expense.

### **Working Capital Assumptions**

Operational liquidity requirements are guided by the following assumptions:

- **Cash Reserves:** The project will maintain cash equivalent to 30 days of projected annual operational expenses, ensuring robust liquidity management.
- **Accounts Receivable (A/R) Collection Period:** The average collection period for receivables is 45 days, reflecting expected credit sales conversion into cash.
- **Accounts Payable (A/P) Payment Period:** The average payment period for payables is 0 days, indicating the timeframe for settling supplier obligations.

**Inventory Management:** Inventory levels will be maintained to cover an average of two months of sales quantity, ensuring optimal stock levels to meet demand efficiently.

**Capital expenditures** expected to be incurred in the first year were included as part of the initial costs of the project.

**Provisions** were made within the initial cost to cover any potential negative net free cash flow that may arise during the first five years of operation, if needed.

## **5.2 Financial Study:**

### **5.2.1 Projected Working Capital**

This table shows that the net working capital needed for the project for the first year of operation is JOD 6,024, which has to increase steadily year over year to reach JOD 35,032 in the fifth year of operation. The steady increase in the working capital comes to cover the rapid increase in the project operations and mainly the increase in the projected revenues.

Table 7: Working capital projection (JOD)

Description/Year	1	2	3	4	5
Cash	3,649	4,600	4,801	5,121	7,357
Accounts Receivable (A/R)	1,625	2,938	7,000	13,563	18,875
Inventory	750	1,350	3,250	6,317	8,800
Accounts Payable (A/P)	-	-	-	-	-
Net Working Capital	6,024	8,888	15,051	25,000	35,032
Changing in Working Capital		2,864	6,163	9,949	10,032

### 5.2.2 Project Initial Cost

The project's initial cost is projected to be JOD 36,024, comprising JOD 30,000 as CapEx and JOD 6,024 as net working capital.

Table 8: Initial Cost Summary (JOD)

Description/Year	JOD
CapEx	30,000
Net Working Capital	6,024
<b>Total Initial Cost</b>	<b>36,024</b>

### 5.2.3 Projected Income Statement

The projected income statement indicates that the project will generate a profit of JOD 11,166 in the first year of operation. Furthermore, net profits are expected to increase gradually over the study period, reaching JOD 67,665 in the fifth year of operation.

Table 9: Projected Income Statement (JOD)

Description/Year	1	2	3	4	5
Total Revenues	60,000	77,500	85,000	127,500	157,500
COGS	12,900	14,250	15,600	14,800	19,000
<b>Gross Profit</b>	<b>47,100</b>	<b>63,250</b>	<b>69,400</b>	<b>112,700</b>	<b>138,500</b>
OpEx	29,934	38,819	41,441	58,420	61,835
<b>Net Profit Before Tax and Depreciation</b>	<b>17,166</b>	<b>24,431</b>	<b>27,959</b>	<b>54,280</b>	<b>76,665</b>
Depreciation	6,000	8,000	9,000	9,000	9,000
<b>Net Profit Before Tax</b>	<b>11,166</b>	<b>16,431</b>	<b>18,959</b>	<b>45,280</b>	<b>67,665</b>
Tax Expense	-	-	-	-	-
<b>Net Profit</b>	<b>11,166</b>	<b>16,431</b>	<b>18,959</b>	<b>45,280</b>	<b>67,665</b>

In the first year of operation, the project is expected to generate positive profit margins, and revenue growth will dramatically increase the gross and net profit margins in the following years. In the fifth year of operations, the gross profit margin is expected to be 87.9%, and the net profit margin is 43.0%.

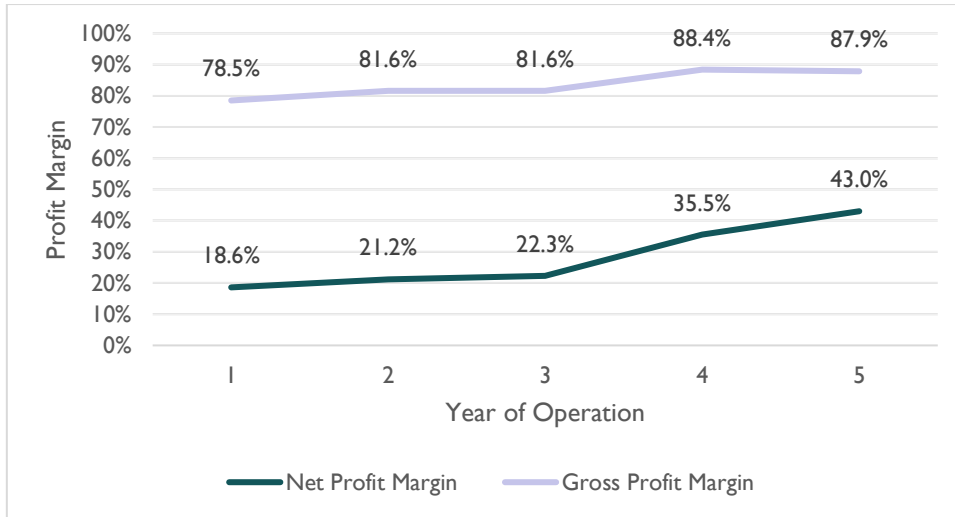


Figure 3: Gross vs Net Profit Margin

On the asset management side, the study shows that the return on investment will increase steadily from 31.0% in the first year of operation to 132.6% in the fifth year.

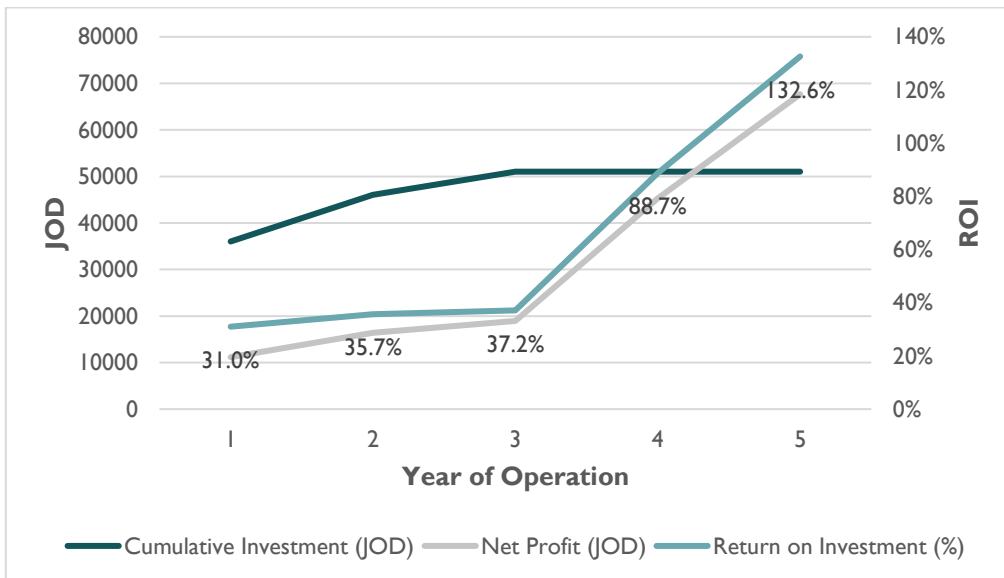


Figure 4: Return on Investment

### 5.2.4 Projected Free Cash Flow Statement

The table below demonstrates that the project can generate a positive free cash flow from the first year of operation, JOD 17,166. Moreover, due to the projected expansion in business operations, the project is expected to generate a steady positive net free cash flow growth in the following years. By the end of your five, the projected free cash flow will reach JOD 66,633.

Table 10: Free Cash Flow (FCF) Projection (JOD)

Description Year	0	1	2	3	4	5
<b>Cash Inflow</b>						
Net Profit		11,166	16,431	18,959	45,280	67,665
Depreciation		6,000	8,000	9,000	9,000	9,000
Injected Capital	36,024					
<b>Total Cash Inflow</b>	<b>36,024</b>	<b>17,166</b>	<b>24,431</b>	<b>27,959</b>	<b>54,280</b>	<b>76,665</b>
<b>Cash Outflow</b>						
Initial Cost	36,024		10,000	5,000	-	-
Changes in Working Capital			2,864	6,163	9,949	10,032
<b>Total Cash Outflow</b>	<b>36,024</b>	<b>-</b>	<b>12,864</b>	<b>11,163</b>	<b>9,949</b>	<b>10,032</b>
<b>Free Cash Flow</b>	<b>-</b>	<b>17,166</b>	<b>11,567</b>	<b>16,796</b>	<b>44,331</b>	<b>66,633</b>

Based on these results, the project's feasibility indicators demonstrate its viability, with a net present value of JOD 60,125.9 and a profitability index of 2.67. Moreover, the project's internal rate of return (IRR) is expected to be 54.26%, indicating feasibility is not sensitive to changes in market conditions.

Feasibility Indicators	
Net Present Value (NPV)	60,126
Profitability Index (PI)	2.67
Internal Rate of Return (IRR)	54.3%

### 5.3 Sensitivity Analysis

To assess the project's sensitivity to market conditions, a sensitivity analysis was conducted involving six unfavourable scenarios:

- Decrease projected revenues by 5% while keeping other variables constant.
- Decrease projected revenues by 10% while keeping other variables constant.
- Increase operational expenditure by 5% while keeping other variables constant.
- Increase operational expenditure by 10% while keeping other variables constant.
- Increase initial costs by 5% while keeping other variables constant.
- Increase initial costs by 10% while keeping other variables constant.

Table 11: Sensitivity analysis outcomes

Sensitivity Scenario	Net Present Value (NPV)	Profitability Index (PI)	Internal Rate of Return (IRR)
Original case	60,126	2.67	54.26%
Drop in revenues by 5%	43,779	2.22	44.05%
Drop in revenues by 10%	27,433	1.76	33.40%
Increase in OpEx by 5%	53,998	2.28	45.22%
Increase in OpEx by 10%	30,647	1.73	32.39%
Increase in initial cost by 5%	58,325	2.54	51.69%
Increase in initial cost by 10%	56,523	2.43	49.32%

The sensitivity analysis shows that the project is feasible and not sensitive to unfavorable market conditions. The project's economic feasibility is strong and viable under all the above-mentioned scenarios. The drop in revenues has a more dramatic impact on the project viability than the increase in the OpEx or initial cost by the same magnitude. It is recommended that investors check and further study the market to ensure that the projected revenues are achievable within the thresholds of the proposed initial cost and operational expenditures.

## 6. Integration with Other Sectors

JoBug's operations can significantly impact and integrate with various sectors:

**Agriculture and Animal Husbandry:** By providing high-quality insect protein and organic fertilizers, JoBug supports sustainable farming practices and enhances livestock nutrition. These products help reduce the reliance on imported feeds and chemical fertilizers, promoting local agricultural development.

**Waste Management:** JoBug collaborates with waste management agencies to process organic waste into valuable products. This integration not only helps in effective waste management but also contributes to a circular economy model by converting waste into resources.

**Environmental Conservation:** By promoting sustainable agricultural inputs and reducing waste, JoBug supports environmental conservation efforts. Partnerships with environmental organizations can enhance public awareness and drive adoption of eco-friendly practices.

**Research and Education:** Collaborations with universities and research institutions can advance studies in entomology, waste management, and sustainable agriculture. These partnerships can lead to innovations in insect farming and broader application of the technology.

## 7. Entrepreneur Persona

The ideal entrepreneur to lead JoBug should have a strong background in entomology, agribusiness, and environmental science. This individual should possess a deep understanding of insect biology, sustainable agricultural practices, and waste management systems. Key skills include strategic planning, project management, and the ability to innovate within the agritech sector.

A successful leader for JoBug would be passionate about leveraging biotechnology for sustainable agriculture and committed to environmental conservation. This person should have experience in developing and scaling agricultural technologies, with a proven track record in managing multidisciplinary teams and complex projects.



Strong communication skills are essential for educating stakeholders, including farmers, waste management agencies, and government bodies, about the benefits of insect-based solutions. The entrepreneur should also be adept at forming strategic partnerships with research institutions, environmental organizations, and industry leaders to drive innovation and market expansion.

## 8. Stakeholders

Engaging a diverse group of stakeholders is crucial for the success of JoBug:

1. **Animal Feed Manufacturers:** Primary customers for JoBug’s insect protein, benefiting from a sustainable and cost-effective alternative to traditional feed ingredients. Their adoption and feedback are essential for refining products and ensuring market fit.
2. **Organic Farmers:** Key users of JoBug’s organic fertilizers, looking for eco-friendly soil amendments. Collaborating with these farmers can help improve product efficacy and promote sustainable farming practices.
3. **Waste Management Agencies:** Partners in sourcing organic waste for insect farming. These agencies can provide a steady supply of raw materials and benefit from sustainable waste disposal solutions.
4. **Government and Regulatory Bodies:** Engaging with these entities to ensure compliance with local and international regulations. Support from government bodies can also facilitate access to grants and incentives for sustainable practices.
5. **Research Institutions:** Collaborations with universities and research centers to advance scientific knowledge in entomology and sustainable agriculture. These partnerships can drive innovation and validate the efficacy of JoBug’s products.

## 9. Risk Assessment & Mitigation

Successfully deploying JoBug involves managing several key risks:

Risk	Impact	Likelihood	Risk Mitigation Technique
Regulatory Challenges	High	Moderate	Engage early with regulatory bodies to understand and comply with local and international regulations. Hire regulatory experts to navigate the approval processes efficiently.
Market Acceptance	High	Moderate	Conduct awareness campaigns and pilot programs to demonstrate the benefits of

			insect-based products. Offer trial samples and educational materials to build trust and acceptance among farmers and feed manufacturers.
Sustainable Sourcing of Organic Waste	Moderate	High	Establish long-term partnerships with waste management agencies and local farms to ensure a consistent and reliable supply of organic waste. Implement efficient collection and processing systems to manage the supply chain effectively.

Addressing these risks proactively with strategic planning and continuous support will be essential for the smooth operation and long-term success of JoBug.

**Engage with Stakeholders:** Build strong relationships with animal feed manufacturers, organic farmers, waste management agencies, and government bodies. Their support and collaboration are crucial for market acceptance and business growth.

**Pilot Projects:** Initiate pilot projects to demonstrate the efficacy and benefits of insect-based products. These projects will provide valuable data, build trust with potential customers, and refine product offerings.

**Marketing and Education Campaigns:** Develop comprehensive marketing strategies and educational campaigns to raise awareness about the benefits of insect protein and organic fertilizers. Highlight sustainability, cost-effectiveness, and environmental benefits to attract a wider audience.

**Continuous Innovation and R&D:** Invest in ongoing research and development to explore new insect species, optimize farming techniques, and develop additional products. Regularly update and improve processes to maintain a competitive edge and meet evolving market needs.

**Scalability and Expansion:** Plan for gradual expansion by deploying additional insect farming units and integrating with more waste management systems. Ensure efficient logistics and supply chain management to support scaling operations across various regions.

## 10. Conclusion

JoBug AgriSolutions presents a business opportunity by addressing critical issues of sustainable animal feed and organic fertilizer production, while simultaneously managing agricultural and organic waste. Leveraging advanced insect farming techniques, JoBug offers high-quality insect protein and organic fertilizers, contributing to food security and environmental sustainability. The business model is scalable, adaptable to various agricultural landscapes, and has potential for regional expansion in the MENA region.

In conclusion, the project demonstrates promising feasibility indicators under very restrictive assumptions. Nonetheless, entrepreneurs are advised to conduct additional analysis on projected demand, initial costs, and operational expenses to mitigate potential risks associated with technology, market fluctuations, and/or competition that could jeopardize the project's viability.

### **Disclaimer**

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Founders and investors considering this project are advised to conduct further analysis on projected adoption rates, development costs, and ongoing operational expenses. This additional scrutiny will help mitigate potential risks related to technology challenges, changes in regulations, market penetration, and competitive pressures.

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